

**West Cheshire Children's Trust Executive**  
**Action Note of meeting held on Monday 3 February 2020**  
**(Town Hall, Chester)**

**In attendance:**

Helen Brackenbury – Director, Early Help and Prevention, CW&C, Chair  
 Bob Cernik – Councillor, CW&C  
 Emma Taylor – Director, Children's Social Care, CW&C  
 Ian Ashworth – Director of Public Health, CW&C  
 David McNaught – Joint Director Education and Inclusion, CW&C  
 Razia Daniels – Councillor, CW&C  
 Sian Jones – Safeguarding Children Partnership  
 Jamaila Tausif – Cheshire CCGs  
 Rob Pullen – CWAPH  
 David Curry – CWASH  
 Mike McCann – CWASSH  
 Anna Johnson - Innovation and Practice Development Lead, Children's Services, CW&C  
 Samantha Horton-Leigh – Programme Manager, Children's Services, CW&C  
 Sarah Blaylock – Policy Manager, CW&C  
 Isabel Noonan – Policy Manager, CW&C

Item No	Minute/Action	Who
1.	<p><b>Welcome, introductions and apologies</b>            Helen Brackenbury acted as Chair for the meeting, explaining that Councillor Meardon (former Chair) had stepped down as Cabinet Member for Children and Families. Councillor Bob Cernik was welcomed to the meeting as the new Cabinet Member for Children and Families.            Apologies were noted: Richard Rees – Cheshire Police, Sean Barlow – Cheshire Fire, Hayley Doyle – Senior Manager, Children's Strategic Commissioning, CW&amp;C, Alison Amesbury - Housing, CW&amp;C</p>	
2.	<p><b>Notes of meeting held on 11 November 2019 and Matters Arising / Review of Actions</b>            The minutes from the previous meeting held on 11 November 2019 were confirmed as a correct record.            Matters Arising  <u>Page 1, Item 2 – A further update on the commissioned service: Early Help and Prevention Targeted Emotional Health and Wellbeing Service</u>  <b>Action: Emma Taylor, Helen Brackenbury and Sioban Simcock to meet to discuss potential increase in use of Emotional Health and Wellbeing Service</b> – Update 3 February 2020 - Helen Brackenbury reported that some initial discussions had taken place regarding the future of the service when the contract ends in December 2020.  <b>Page 2, Anna Johnson to contact Dale Camp about New Ways of Working training.</b>            Anna Johnson reported that they are attending the Camp on 4 February 2020.</p>	



	<p><b>Page 3, Update on the commissioned service: Early Help and Prevention Targeted Emotional Health and Wellbeing Service</b>  <b>ACTION: Mike McCann asked that the 127 referrals that were accepted by the service to be displayed as a percentage of the total number of referrals to understand the whole picture.</b></p> <p><b>Page 4 Hayley Doyle to raise the issue of the use of MindEd in schools with Sioban.</b>          Follow up the action as Hayley was unable to attend the Trust.          Mike McCann reported that MindEd was on the CWASSH agenda for their meeting on 7 February 2020.</p> <p><b>Page 6 iCON 'Babies cry, you can cope' and agency sign up – Action: Briefing note outlining Programme, emphasising universal service be sent to members of the Children's Trust Executive – Follow up with Sian Jones.</b></p>	
<p>3.</p>	<p><b>PART 1: New Ways of Working – Anna Johnson and Samantha Horton-Leigh</b>          Anna Johnson presented a Progress Update on New Ways of Working supported by Samantha Horton-Leigh, Programme Manager. An interim evaluation of the first year of the Programme is currently underway and will include large scale data, a questionnaire, three in depth Case Studies and Focus Groups looking at multi-agency working and improved outcomes for children and young people. The outcomes of the evaluation will be presented to the next meeting of the Executive.</p> <p><b>Action: Outcomes of the evaluation of the first year of the NWoW Programme be presented to the Executive in April 2020.</b></p> <p>A Multi-agency Assurance Framework is being developed by the Safeguarding Children's Partnership in conjunction with New Ways of Working so that there is one overarching Framework going forward.</p> <p><u>Performance Management Framework</u>          An organisational profile was presented to show how many staff by organisation had been trained or were planning to be trained on new Ways of Working.</p> <p><u>Summary of Risks and Issues:</u></p> <ul style="list-style-type: none"> <li>• Partners including schools and Health will not be able to release staff for the 3-day Core Programme and 'Train the Trainer' model</li> <li>• Encountering conflicting priorities in a short Programme timeframe</li> <li>• Demand for Facilitation role could be higher than capacity</li> <li>• Ensuring buy in from partners to release staff for training in the Model</li> <li>• Sustainability of the Model</li> </ul> <p><u>Communication</u>          The Children's Trust website incorporating New Ways of Working went live on 1 December 2019 and has received approximately 2,000 hits to date.</p>	<p>Anna Johnson</p>





[Link to new Children's Trust website](#)

Training data

983 people have attended training with another 150 places added due to demand. Concern was raised that only 2 people had been trained from the Countess of Chester Hospital. It was noted that 73 staff had attended from primary schools which is an improving picture, but the message still needs to be highlighted at every opportunity. The Ambassador and Train the Trainer roles will help to support practitioners to put the training into practice. Post March the Programme will be bespoke and tailored to organisational need e.g. Children and women's Service at Leighton Hospital, Brio Leisure, Colleges, Foster Carers.

New Ways of Working has been included in a number of local and national events including Domestic Abuse Conference, Health and Well Being workshops and the National Research in Practice event.

Multi Agency Group Supervision and Learning Conversations

Looking at how to develop shared understanding of need and risk and the pathways in e.g. 15 TAF, 7 CIN, 8 CP, 4 LAC, 2 Health.

Emerging Themes

The Trust heard about a number of emerging themes for requests for service, e.g. non-school attendance, missing from home, child/parent mental health, child/parent substance misuse, child exploitation.

Initial Evidence of Impact and Organisational Change

There is evidence that the infrastructure is starting to change. JH Godwin has developed a whole school approach to Trauma Informed Practice, Hebdon Green Community School has started to embed across the school through nominated ambassadors and Training the Trainer. St Nicholas High school has reported improved average attendance for Children in Care up from 78% in Autumn Term 2018 to 89% in Autumn 2019.

**David Curry asked how many children the improved attendance for Children in Care represented. Anna Johnson agreed to provide the number.**

Anna Johnson

Evidence has been seen of Trauma Informed Language being drawn on in referrals to the CAMHS service. A dip sample of referral is being undertaken. Bob Cernik asked about the level of funding and waiting times within the CAMHS service. Jamaila Tausif explained that referrals into CAMHS service require some attention as not all referrals are appropriate with some being made because of a lack of understanding of where else to refer to for support. A type of triage service is being developed for schools so children may be referred to other mental health services if CAMHS service is not appropriate. Transformation funding is supporting a 'Trailblazer' project in targeted schools in Ellesmere Port to obtain rapid access to psychological therapies in the CCG commencing in January 2021. A CAMHS Data Dashboard has been developed including comparison data.





	<p><b>ACTION: Jamaila Tausif to invite Ann Casey to next Executive meeting to discuss how the current triage system is working for mental health services and to present the CAMHS Data Dashboard.</b></p> <p><u>Phase 2 of the Programme</u> Phase 2 of the Programme will run from March 2020 to March 2021 and will include targeted and bespoke training and development, embedding the Practice Model, completing bespoke programmes and systems changes, engagement of wider services e.g. Adult facing services, Health providers, colleges, military, and evidencing impact and evaluation.</p> <p><u>Sustainability</u> Emma Taylor reported that funding for New Ways of Working is due to cease in March 2020 with no confirmation yet that it will continue beyond this date from the DfE. However, the DfE has asked the Authority to complete a template of funding requirements for them to consider. As there is a risk that the achieved potential for the whole partnership will be lost unless alternative sources of funding can be confirmed Emma Taylor asked for approval to run a parallel process of identifying funding with contributions from partners. Option 2 of funding proposals discussed at the Development Session was favoured which would see a continuation of the Programme but with reduced costings. A contribution system like that used by the Safeguarding Children Partnership could be progressed.</p> <p><b>AGREED: to parallel approach to continued funding of New Ways of Working Programme with letter distributed to partners based on Safeguarding Children Partnership approach to contributions. (Decision to be confirmed by Trust members as meeting not quorate).</b></p>	Jamaila Tausif
<b>PART 2 – Business and Development</b>		
4.	<p><b>Children and Young People's Plan – Priorities for the Trust and overarching C&amp;YP Plan following 5 December Development Session.</b> Following the 5 December Children's Trust development session, a summary of findings had been produced and circulated with the agenda. The Executive was asked to agree the priorities for a new Children and Young People's Plan, Chairs for the priorities, steer for the format of the new Plan and updated membership of the Executive.</p> <p>The Executive discussed its priorities for the next 4-year Plan and agreed the following: <b>Action: (Decision to be confirmed by Trust members as meeting not quorate).</b></p> <ol style="list-style-type: none"> <li>1. <b>Emotional Health and Wellbeing</b> (to include assurance of co-ordinated approach to children's mental health following JTAI framework), <b>Chair: Jamaila Tausif</b></li> <li>2. <b>Special Educational Needs and Disabilities (SEND) and wider Inclusion, Chair: Mark Parkinson</b></li> <li>3. <b>Early Help and Prevention, Chair: Helen Brackenbury</b></li> <li>4. <b>Early Years and School Readiness (remove the Prevention</b></li> </ol>	





	<p><b>priority to avoid duplication), Chair: Mark Parkinson</b></p> <p>5. <b>Children in Care and Care Leavers, Chair: Emma Taylor,</b> subject to review by Emma Taylor of the role of this priority and that of the Corporate Parenting Panel.</p> <p>The Executive recognised that the voice of children and young people should be a recurring theme throughout the Plan and embedded in all that the Trust does.</p> <p>Chairs of the school associations were confirmed as members of the Executive and it was agreed to invite the Chair of the Cheshire West Education Improvement Board (CWEIB) (David Charlton) to become a member.</p> <p><b>Action: Invite Chair of CWEIB to be a member of the Children's Trust Executive</b></p> <p>A draft of the new Children and Young People's Plan would be presented to the next meeting of the Executive.</p> <p><b>ACTION: Draft a new Children and Young People's Plan and present to next meeting of the Executive for discussion and approval.</b></p>	<p><b>Sarah Blaylock Isabel Noonan</b></p> <p><b>Sarah Blaylock Isabel Noonan</b></p>
5.	<p><b>JTAI focussing on Children's Mental Health – Published Inspection report for Sefton. Issues raised by Inspection for Children's Trust</b></p> <p>Sian Jones explained that themed JTAI inspection outcomes normally fall to the Safeguarding Children's Partnership to review and formulate actions but pointed out that learning from the Sefton JTAI focussing on mental health contains activities not relating to Safeguarding. A cross partnership initial meeting had taken place to review the findings and concluded that there is much activity supporting children's mental health in West Cheshire but that these are not always joined up or communicated across the partnership. It was suggested that the Emotional Health and Wellbeing Partnership (sub-group of the Children's Trust) look at the JTAI Framework to identify assurance questions in relation to provision for children's mental health with the Safeguarding Children's Partnership adding safeguarding aspects, as appropriate.</p> <p><b>ACTION: Agree the Emotional Health and Wellbeing Partnership lead on reviewing the JTAI Children's Mental Health Framework (Decision to be confirmed by Trust members as meeting not quorate).</b></p>	<p><b>Jamaila Tausif</b></p>
6.	<p><b>Standing item: Implications for Children's Trust on changes to CCGs</b></p> <p>Jamaila Tausif reported that the CCG is currently consulting on the Team that will sit beneath the Deputy Director roles within the revised structure for Cheshire CCG.</p>	
7.	<p><b>Safeguarding Children Partnership Challenge Manchester SCR re: Obesity</b></p> <p>Sian Jones referred to a Serious Case Review in Manchester where a young person had died from a heart condition resulting from obesity linked to neglect. The learning from the review had highlighted that the issue had</p>	







	<p>been treated as a health concern rather than safeguarding. The CW&amp;C Safeguarding Children's Partnership has undertaken a checks and balance review of obesity concerns raised here for children and young people and did not feel assured that such instances would be seen as safeguarding. Whilst the Healthy Weight Programme is in place, this is not a specific pathway for children of unhealthy weight and there is no obesity pathway. Ian Ashworth, Director of Public Health has taken the lead to ensure a pathway is developed in conjunction with the CCG.</p> <p><b>ACTION: Developed Obesity pathway to come back to future Children's Trust Executive.</b></p>	Ian Ashworth
8.	<p><b>Items for next Health and Wellbeing Board</b></p> <ul style="list-style-type: none"><li>• Update on SEND</li><li>• <b>JTAI focussing on Children's Mental Health – Published Inspection report for Sefton. Issues raised by Inspection for West Cheshire Children's Trust.</b></li></ul>	
9.	<p><b>Date of next meeting:</b></p> <p><b>Date: Monday 27 April 2020</b> <b>Time: 3.00pm to 5.00pm</b> <b>Venue: Palatine Room, Chester Town Hall</b></p>	

