



Item 2

West Cheshire  
Children's Trust

West Cheshire Children's Trust Executive  
**Minutes of meeting held on Monday 19 July 2021**

**In attendance:**

- Bob Cernik – Councillor, CW&C, Chair
- Helen Brackenbury – Director Children and Families, CW&C
- Razia Daniels – Councillor, CW&C
- Sian Jones – Safeguarding Children Partnership
- Matthew Adam - Commissioning and Partnerships, Cheshire CCG
- Rob Pullen – CWAPH
- Ian Wilson – CWASH
- Steve Arnold – Commissioning Officer, CW&C
- David Charlton - Cheshire Education Improvement Board
- Ceriann Tunnah – Public Health – CW&C
- Sioban Simcock – Cheshire CCG
- Lesley Brown – Commissioning Manager, People's Commissioning, CW&C
- Gemma Gerrish – Head of Children's Social Care, CW&C
- Anna Johnson - Innovation and Practice Development Lead, Children's Services, CW&C
- Samantha Horton-Leigh – Programme Lead, Our Way of Working
- Lorna Templeton – OWOW External Evaluator
- Sarah Blaylock – Policy Manager, CW&C
- Isabel Noonan – Policy Manager, CW&C
- Beth Walton – Management Trainee – CW&C (observer)

Item No	Minute/Action	Who
1.	<p><b>Welcome, introductions and apologies</b></p> <p>Councillor Bob Cernik, Cabinet Member for Children and Families welcomed all to the meeting.</p> <p>Apologies were noted: Tracey Cole - CCG, Fay Quinlan - CCG, Ian Ashworth - CW&amp;C, Caroline Vile - CWASH, Mike McCann - CWASSH, Gill Frame - SCP, Zara Woodcock - CW&amp;C</p>	
2.	<p><b>Notes of meeting held on 26 April and Matters Arising / Review of Actions</b></p> <p>The minutes from the previous meeting held on 26 April 2021 were confirmed as a correct record.</p> <p><u>Matters Arising – 26 April 2021</u></p> <p><u>Page 2, Matters Arising – 22 February 2021 and 26 April - Timeline for action for improving mental health support for children</u></p> <p>Waiting times and triage for CAMHS services and roll out of Mental Health Support Teams across the borough.</p> <p>Action: Fay Quinlan to arrange for a representative from the Mental Health Support Team to attend a future Trust meeting.</p> <p>Update on progress, 19 July 2021: Sioban reported that this links to</p>	





	<p>work on Mental Health Directory and plan on a page to list services (agreed at Trust Development Session). <b>Action: Update and Presentation on mental health services for children to be presented at the November Children's Trust Executive meeting (Cheryl Cooper)</b></p> <p><u>Page 2 – Matters Arising 22 February 2021 and 26 April – Healthy Weight Pathway</u> Action: Report progress of Healthy Weight Pathway to the July meeting of the Trust. (Public Health Team). Update on progress, 19 July 2021: Draft Pathway had been submitted to Safeguarding Children's Board Executive and further work is being undertaken by Public Health to produce a final version. Issue of lack of Tier 2 services for overweight/obese to implement Model <b>Action: Final Healthy Weight Pathway to be presented at the November Children's Trust Executive meeting</b></p> <p><u>Page 3, Matters Arising 22 February and 26 April – Safeguarding Children Partnership Challenge – Substance Misuse Referral Tool</u> The Westminster Drug Project (WDP) is the current provider having taken over from Turning Point in 2019. WDP has a young person screening tool. Some additional work is required to understand the status of the Substance Misuse Referral Tool as it appears that it is not widely used. Zara Woodcock suggested that the commissioned service needs to undertake some promotional work. Gill Frame confirmed that the Assessment Tool is part of SCP Tool Kit. Action: Zara Woodcock to ask Service to promote the use of the Young Persons Substance Misuse Screening Tool. Alert Commissioner, Lee Barnett to action. Update on progress, 19 July 2021: Zara Woodcock is in conversation with Lee Barnett (Commissioner) about improved communications <b>Action: further update on progress at November Trust Executive meeting.</b></p>	<p><b>Sioban Simcock</b></p> <p><b>Public Health Ian Ashworth</b></p> <p><b>Lee Barnett</b></p>
<p>3.</p>	<p><b>PART 1: Our Way of Working</b> Lorna Templeton an Independent Researcher had been funded by the DfE to undertake an Independent Evaluation of the Our Way of Working (OWOW) programme to date.</p> <p>The Evaluation used an online survey, interviews and good practice examples. An overview of the Programme saw over 2000 professionals engaged with the training programme, over 700 professionals attended a screening of the Paper Tigers film and 167 Frameworks (93 Multi-agency Group Supervision and 74 Learning Conversations) completed with 363 children discussed (majority remote delivery – increased attendance of participants).</p> <p>The survey data showed that participants felt the training helped them to incorporate OWOW into practice and increased their understanding of trauma and the impact it can have on children and families. There were a</p>	





good number of examples of professionals changing language and using training to make overall changes to practice with families and interaction with colleagues.

Multi-agency Group Supervision and Learning Conversation Frameworks

There was less data available, but respondents felt taking part in Frameworks did influence practice. The qualitative feedback showed an increasing complexity of circumstances of families being referred to Frameworks e.g. Mental Health. Clarity of purpose has improved the stepping up and down of families on the Continuum of Need.

Covid 19 and the Recovery approach

There have been challenges but unexpected opportunities with remote engagement. The Recovery approach provided by OWOW was appreciated and valued and the pandemic reinforced the need for the OWOW Model.

Embedding OWOW – Shared Language

Shared language focussed on trauma is a thread that runs throughout the programme. However, evidence so far suggests that this is more at an individual level rather than an organisational one. There is still a challenge around deeply engrained language and the pandemic has slowed the pace of change down.

Examples of Organisational Change

Examples included measurable reduction in the number of full-time exclusions at one school and the Police altering their Vulnerable People Assessment process.

Change for Children and Families

Small amount of data regarding two mothers and children. Evidence of more disclosure from families when professional taking a different approach. Challenges remain regarding time required to make changes and the impact of Covid. A clear set of metrics is required and ways of measuring change that is not easily quantifiable. A further area of development is to continue to engage with and collaborate with Adult facing services.

Sustainability

Survey respondents felt that Our Way of Working is sustainable and that challenges can be overcome. Contributing to sustainability includes training, on-going professional development, leadership, ownership across whole Partnership, evidencing change and impact, bringing the overarching system in line with OWOW practice, ambassadors as well as resources.

Helen Brackenbury thanked the Evaluator, and the Partnership will reflect on the findings and take the next steps to make progress.





	<p>Discussion took place about the differing partners progress with OWOW. Most schools are on board and have an understanding and some are driving forward with OWOW. Three school autumn conferences will focus on trauma informed practice. A recent national Fire conference had received an OWOW presentation.</p> <p>Further bespoke input was requested for health practitioners and inclusion of OWOW in Health Service specifications.</p> <p><b>Action: Anna Johnson to work with Sioban Simcock to provide input on OWOW for health practitioners and Health Service specifications including the re-commissioning of midwifery services.</b></p> <p>The Executive approved the Independent Evaluation of the Our Way of Working Programme which would be shared with the DfE and more widely after the end of August 2021.</p> <p><b>Action: Anna Johnson to draft a report on the Independent Evaluation of the Our Way of Working Programme for the Health and Wellbeing Board to be jointly presented with Lorna Templeton.</b></p> <p>Sam Horton-Leigh summarised the finances for 2021-22, including partnership contributions. Following a successful bid to the Community Safety Partnership for £50,000, the overall amount available resulted in £17,000 shortfall.</p>	
<b>PART 2 – Business and Development</b>		
4.	<p><b>Feedback and next steps from Trust Development Session</b></p> <p>Helen Brackenbury recorded that the Development Session had demonstrated achievements across the priorities of the Trust and that further actions had been identified for inclusion in Action Plans of the individual Strategy Groups.</p> <p>Ian Wilson, new Co-Chair of CWASH with Christine Vile sought to raise the profile of the work of the Trust with Secondary Headteachers. Rob Pullen also raised the fact that some Primary headteachers are unsure of the work and role of the Children's Trust.</p> <p><b>Action: Debbie Murphy to meet with all Headteacher Associations in September to discuss a model of engagement for schools in the work of the Trust. Helen Brackenbury to be involved following the discussion.</b></p> <p><b>Action: Highlight report for each sub-group to be presented by Chairs of Strategy Groups at November Executive meeting.</b></p> <p><b>Action: Children's Trust Annual Report to be produced from the analysis from the Development Session.</b></p>	
5.	<p><b>Proposed All Age Carers Service Re-commission</b></p> <p>Steve Arnold Commissioning Officer explained the proposed plans to jointly commission the carers services (including young carers) with Cheshire East Council and Cheshire CCG. In CW&amp;C, the current carer support contract is delivered by Cheshire and Warrington Carers Trust,</p>	





	<p>this contract has been extended until 31 December 2022.</p> <p>The aim of a carers service is to offer accessible support at the right time to carers from universal support to targeted and crisis intervention. A consultation on the All-Age Carers Strategy has been conducted. The proposal is to commission a 5-year contract with a single provider. Cheshire East will be the Lead Commissioning organisation in the pan Cheshire service with a Project Board adopted.</p> <p>The benefits of the proposal include improved and accessible service, equitable offer, more viable and lucrative contract, and opportunities to streamline management functions and costs. Most of the funding is from the Better Care Fund.</p> <p>The Children's Trust Executive endorsed the Joint Carers Service Commission proposal.</p>	
6.	<p><b>Safeguarding Children Partnership – Challenge</b> Sian Jones raised the issue of young people suffering from ADHD not being able to access 16+ services as these had been abruptly withdrawn. <b>Action: Sioban Simcock to take the lack of 16+ ADHD services back to the CCG.</b></p> <p><u>CW&amp;C Safeguarding Children Partnership – Business Plan 2021-24</u> Sian Jones summarised the 3 priorities of the SCP Business Plan as: i) Focus on vulnerable children and families. ii) Improving frontline practice; and iii) Measuring the impact and effectiveness of our arrangements. The SCP will also continue its role of 'critical friend' for OWOW.</p>	Sioban Simcock
8.	<p><b>Items for Health and Wellbeing Board</b> Reports on the Achievements, Challenges and Next Steps from the Children's Trust Development Session and the Independent Evaluation of Our Ways of Working programme will be submitted to the October meeting of the HWBB.</p>	
8.	<p><b>Any Other Business</b> Police representation at the meeting was absent and <b>Helen Brackenbury agreed to take this up with the Police.</b></p>	Helen Brackenbury
9.	<p><b>Date of next meeting:</b> <b>Date: Monday 8 November 2021</b> <b>Time: 3.00pm to 5.00pm</b> <b>Venue: MS Teams</b></p>	







Date of Meeting	Action required	Progress against Action with completion date	Lead
		<p>May. <b>Action: Report progress of Healthy Weight Pathway CTE in July. (Public Health Team.</b> <b>Update on progress 19 July 2021:</b> <b>Final Healthy Weight Pathway to November Children's Trust Executive meeting</b></p>	Public Health (Ian Ashworth)
22 February 2021	<b>Check the status of the Substance Misuse Referral Tool</b>	<p><b>Action: Ask Service to promote the use of the Young Persons Substance Misuse Screening Tool. Alert Commissioner, Lee Barnett to action.</b> <b>Update on progress 19 July 2021:</b> Zara Woodcock is in conversation with Lee Barnett (Commissioner) about improved communications <b>Action: further update on progress at November Trust Executive meeting.</b></p>	Lee Barnett
19 July 2021	<b>Anna Johnson to work with Sioban Simcock to provide input on OWOW for health practitioners and Health Service specifications including the re-commissioning of midwifery services.</b>		Anna Johnson and Sioban Simcock
19 July 2021	<b>Anna Johnson to draft a report on the Independent Evaluation of the Our Way of Working Programme for the Health and Wellbeing Board to be jointly presented with Lorna Templeton.</b>		Anna Johnson





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19 July 2021	<b>Debbie Murphy to meet with all Headteacher Associations in September to discuss a model of engagement for schools in the work of the Trust. Helen Brackenbury to be involved following the discussion.</b>		Debbie Murphy
19 July 2021	<b>Lack of 16+ ADHD services to be investigated with the CCG.</b>		Sioban Simcock

